

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

(MARK ONE)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_

COMMISSION FILE NUMBER 1-10596

**ESCO TECHNOLOGIES INC.**

(Exact name of registrant as specified in its charter)

MISSOURI  
(State or other jurisdiction of  
incorporation or organization)

43-1554045  
(I.R.S. Employer  
Identification No.)

9900A CLAYTON ROAD  
ST. LOUIS, MISSOURI  
(Address of principal executive offices)

63124-1186  
(Zip Code)

(314) 213-7200

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (Section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer  (Do not check if a smaller reporting company)

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

<u>Class</u>	<u>Shares outstanding at May 1, 2018</u>
Common stock, \$.01 par value per share	25,907,905

## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

ESCO TECHNOLOGIES INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(Unaudited)  
(Dollars in thousands, except per share amounts)

	Three Months Ended March 31,	
	2018	2017
Net sales	\$ 174,778	161,178
Costs and expenses:		
Cost of sales	112,370	105,379
Selling, general and administrative expenses	40,749	34,889
Amortization of intangible assets	4,564	3,814
Interest expense, net	2,036	855
Other expenses (income), net	1,475	(578)
Total costs and expenses	<u>161,194</u>	<u>144,359</u>
Earnings before income taxes	13,584	16,819
Income tax expense	3,590	5,662
Net earnings	<u>\$ 9,994</u>	<u>11,157</u>
Earnings per share:		
Basic - Net earnings	<u>\$ 0.39</u>	<u>0.43</u>
Diluted - Net earnings	<u>\$ 0.38</u>	<u>0.43</u>

See accompanying notes to consolidated financial statements.

CONSOLIDATED STATEMENTS OF OPERATIONS  
(Unaudited)  
(Dollars in thousands, except per share amounts)

	Six Months Ended March 31,	
	2018	2017
Net sales	\$ 348,273	307,546
Costs and expenses:		
Cost of sales	224,106	198,293
Selling, general and administrative expenses	82,903	68,651
Amortization of intangible assets	9,010	7,463
Interest expense, net	4,221	1,539
Other expenses (income), net	1,648	(1,344)
Total costs and expenses	321,888	274,602
Earnings before income taxes	26,385	32,944
Income tax (benefit) expense	(18,280)	11,060
Net earnings	\$ 44,665	21,884
Earnings per share:		
Basic - Net earnings	\$ 1.73	0.85
Diluted - Net earnings	\$ 1.72	0.84

See accompanying notes to consolidated financial statements.

ESCO TECHNOLOGIES INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)  
(Unaudited)  
(Dollars in thousands)

	Three Months Ended March 31,		Six Months Ended March 31,	
	2018	2017	2018	2017
Net earnings	\$ 9,994	11,157	44,665	21,884
Other comprehensive income (loss), net of tax:				
Foreign currency translation adjustments	2,837	2,548	4,125	(1,815)
Net unrealized gain (loss) on derivative instruments	138	29	155	(103)
Total other comprehensive income (loss), net of tax	2,975	2,577	4,280	(1,918)
Comprehensive income	<u>\$ 12,969</u>	<u>13,734</u>	<u>48,945</u>	<u>19,966</u>

See accompanying notes to consolidated financial statements.

ESCO TECHNOLOGIES INC. AND SUBSIDIARIES  
CONSOLIDATED BALANCE SHEETS  
(Unaudited)  
(Dollars in thousands)

	March 31, 2018	September 30, 2017
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 42,905	45,516
Accounts receivable, net	153,125	160,580
Costs and estimated earnings on long-term contracts, less progress billings of \$47,357 and \$64,099, respectively	40,285	47,286
Inventories	137,029	124,515
Other current assets	18,336	14,895
Total current assets	391,680	392,792
Property, plant and equipment, net of accumulated depreciation of \$109,693 and \$99,650, respectively	135,032	132,748
Intangible assets, net of accumulated amortization of \$82,889 and \$73,879, respectively	349,631	351,134
Goodwill	382,141	377,879
Other assets	6,865	5,891
Total assets	<u>\$ 1,265,349</u>	<u>1,260,444</u>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Current maturities of long-term debt	\$ 20,000	20,000
Accounts payable	50,365	54,789
Advance payments on long-term contracts, less costs incurred of \$55,485 and \$59,772, respectively	24,834	22,451
Accrued salaries	24,533	32,259
Current portion of deferred revenue	32,002	28,583
Accrued other expenses	34,096	36,887
Total current liabilities	185,830	194,969
Pension obligations	30,094	30,223
Deferred tax liabilities	59,845	86,378
Other liabilities	25,044	21,956
Long-term debt	245,000	255,000
Total liabilities	545,813	588,526
Shareholders' equity:		
Preferred stock, par value \$.01 per share, authorized 10,000,000 shares	-	-
Common stock, par value \$.01 per share, authorized 50,000,000 shares, issued 30,468,824 and 30,468,824 shares, respectively	305	305
Additional paid-in capital	292,404	289,785
Retained earnings	557,249	516,718
Accumulated other comprehensive loss, net of tax	(23,028)	(27,308)
	826,930	779,500
Less treasury stock, at cost: 4,623,958 and 4,635,622 common shares, respectively	(107,394)	(107,582)
Total shareholders' equity	719,536	671,918
Total liabilities and shareholders' equity	<u>\$ 1,265,349</u>	<u>1,260,444</u>

See accompanying notes to consolidated financial statements.

ESCO TECHNOLOGIES INC. AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
(Unaudited)  
(Dollars in thousands)

	Six Months Ended March 31,	
	2018	2017
<b>Cash flows from operating activities:</b>		
Net earnings	\$ 44,665	21,884
<b>Adjustments to reconcile net earnings to net cash provided by operating activities:</b>		
Depreciation and amortization	18,798	14,688
Stock compensation expense	2,648	2,870
Changes in assets and liabilities	(9,336)	(4,972)
Effect of deferred taxes	(26,533)	(1,645)
Change in deferred revenue and costs, net	3,766	3,948
Pension contributions	(537)	(360)
Other	-	242
Net cash provided by operating activities	<u>33,471</u>	<u>36,655</u>
<b>Cash flows from investing activities:</b>		
Acquisition of businesses, net of cash acquired	(11,369)	(75,000)
Additions to capitalized software	(4,608)	(3,445)
Capital expenditures	(10,095)	(15,435)
Proceeds from life insurance	-	2,307
Net cash used by investing activities	<u>(26,072)</u>	<u>(91,573)</u>
<b>Cash flows from financing activities:</b>		
Proceeds from long-term debt	36,000	103,000
Principal payments on long-term debt	(46,000)	(43,000)
Dividends paid	(4,134)	(4,115)
Other	560	(112)
Net cash (used) provided by financing activities	<u>(13,574)</u>	<u>55,773</u>
Effect of exchange rate changes on cash and cash equivalents	3,564	(1,180)
Net decrease in cash and cash equivalents	(2,611)	(325)
Cash and cash equivalents, beginning of period	45,516	53,825
Cash and cash equivalents, end of period	<u>\$ 42,905</u>	<u>53,500</u>
<b>Supplemental cash flow information:</b>		
Interest paid	\$ 4,167	1,473
Income taxes paid (including state and foreign)	<u>3,737</u>	<u>13,245</u>

See accompanying notes to consolidated financial statements.

ESCO TECHNOLOGIES INC. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)

1. BASIS OF PRESENTATION

The accompanying consolidated financial statements, in the opinion of management, include all adjustments, consisting of normal recurring accruals, necessary for a fair presentation of the results for the interim periods presented. The consolidated financial statements are presented in accordance with the requirements of Form 10-Q and consequently do not include all the disclosures required for annual financial statements by accounting principles generally accepted in the United States of America (GAAP). For further information, refer to the consolidated financial statements and related notes included in the Company's Annual Report on Form 10-K for the fiscal year ended September 30, 2017.

The Company's results for the three and six-month periods ended March 31, 2018 are not necessarily indicative of the results for the entire 2018 fiscal year. References to the second quarters of 2018 and 2017 represent the fiscal quarters ended March 31, 2018 and 2017, respectively.

The preparation of financial statements in conformity with GAAP requires Management to make estimates and assumptions that affect the reported amounts of assets and liabilities. Actual results could differ from those estimates.

2. ACQUISITION

On March 14, 2018, the Company acquired the assets of Manta Test Systems Inc. (Manta), a North American utility solutions provider located in Mississauga, Ontario, Canada, for a purchase price of \$9.5 million in cash. Manta has annualized sales of approximately \$8 million. Since the date of acquisition, the operating results for Manta have been included as a product line of Doble within the Company's USG segment. Based on the preliminary purchase price allocation, the Company recorded approximately \$0.4 million of accounts receivable, \$1.1 million of inventory, \$0.2 million of property, plant and equipment, \$0.4 million of accounts payable and accrued expenses, \$3.5 million of goodwill, \$1.2 million of tradenames and \$3.6 million of amortizable intangible assets consisting of customer relationships with a weighted average life of 13 years.

3. EARNINGS PER SHARE (EPS)

Basic EPS is calculated using the weighted average number of common shares outstanding during the period. Diluted EPS is calculated using the weighted average number of common shares outstanding during the period plus shares issuable upon the assumed exercise of dilutive common share options and vesting of performance-accelerated restricted shares (restricted shares) by using the treasury stock method. The number of shares used in the calculation of earnings per share for each period presented is as follows (in thousands):

	Three Months Ended March 31,		Six Months Ended March 31,	
	2018	2017	2018	2017
Weighted Average Shares Outstanding - Basic	25,844	25,723	25,840	25,721
Dilutive Options and Restricted Shares	144	188	195	224
Adjusted Shares - Diluted	<u>25,988</u>	<u>25,911</u>	<u>26,035</u>	<u>25,945</u>

#### 4. SHARE-BASED COMPENSATION

The Company provides compensation benefits to certain key employees under several share-based plans providing for performance-accelerated restricted shares (restricted shares), and to non-employee directors under a non-employee directors compensation plan.

##### *Performance-Accelerated Restricted Share Awards*

Compensation expense related to the restricted share awards was \$1.0 million and \$2.1 million for the three and six-month periods ended March 31, 2018, respectively, and \$1.2 million and \$2.4 million for the corresponding periods of 2017. There were 221,024 non-vested shares outstanding as of March 31, 2018.

##### *Non-Employee Directors Plan*

Compensation expense related to the non-employee director grants was \$0.3 million and \$0.5 million for the three and six-month periods ended March 31, 2018, respectively, and \$0.2 million and \$0.5 million for the corresponding periods of 2017.

The total share-based compensation cost that has been recognized in the results of operations and included within selling, general and administrative expenses (SG&A) was \$1.3 million and \$2.6 million for the three and six-month periods ended March 31, 2018, respectively, and \$1.4 million and \$2.9 million for the three and six-month periods ended March 31, 2017. The total income tax benefit recognized in results of operations for share-based compensation arrangements was \$0.4 million and \$0.7 million for the three and six-month periods ended March 31, 2018, respectively, and \$0.5 million and \$1.1 million for the three and six-month periods ended March 31, 2017, respectively. As of March 31, 2018, there was \$4.3 million of total unrecognized compensation cost related to share-based compensation arrangements. That cost is expected to be recognized over a remaining weighted-average period of 1.5 years.

#### 5. INVENTORIES

Inventories consist of the following:

(In thousands)	March 31, 2018	September 30, 2017
Finished goods	\$ 32,140	28,127
Work in process	50,658	43,750
Raw materials	54,231	52,638
Total inventories	<u>\$ 137,029</u>	<u>124,515</u>



## 6. GOODWILL AND OTHER INTANGIBLE ASSETS

Included on the Company's Consolidated Balance Sheets at March 31, 2018 and September 30, 2017 are the following intangible assets gross carrying amounts and accumulated amortization:

<b>(Dollars in thousands)</b>	<b>March 31, 2018</b>	<b>September 30, 2017</b>
Goodwill	\$ 382,141	377,879
<b>Intangible assets with determinable lives:</b>		
Patents		
Gross carrying amount	\$ 972	928
Less: accumulated amortization	764	750
Net	\$ 208	178
Capitalized software		
Gross carrying amount	\$ 66,349	63,007
Less: accumulated amortization	37,910	34,382
Net	\$ 28,439	28,625
Customer relationships		
Gross carrying amount	\$ 186,002	181,891
Less: accumulated amortization	42,490	37,364
Net	\$ 143,512	144,527
Other		
Gross carrying amount	\$ 5,276	5,373
Less: accumulated amortization	1,725	1,383
Net	\$ 3,551	3,990
<b>Intangible assets with indefinite lives:</b>		
Trade names	\$ 173,921	173,813

The changes in the carrying amount of goodwill attributable to each business segment for the six months ended March 31, 2018 is as follows:

<b>(Dollars in millions)</b>	<b>USG</b>	<b>Test</b>	<b>Filtration</b>	<b>Packaging</b>	<b>Total</b>
Balance as of September 30, 2017	250.2	34.1	73.7	19.9	377.9
Acquisition activity	3.7	-	-	-	3.7
Foreign currency translation	(0.2)	-	-	0.7	0.5
Balance as of March 31, 2018	\$ 253.7	34.1	73.7	20.6	382.1

## 7. BUSINESS SEGMENT INFORMATION

The Company is organized based on the products and services that it offers, and classifies its business operations in four reportable segments for financial reporting purposes: Filtration/Fluid Flow (Filtration), RF Shielding and Test (Test), Utility Solutions Group (USG) and Technical Packaging. The Filtration segment's operations consist of PTI Technologies Inc. (PTI), VACCO Industries (VACCO), Crissair, Inc. (Crissair), Westland Technologies Inc. (Westland), Mayday Manufacturing Co. and its affiliate Hi-Tech Metals, Inc. (collectively referred to as Mayday). The companies within this segment primarily design and manufacture specialty filtration products, including hydraulic filter elements used in commercial aerospace applications, unique filter mechanisms used in micro-propulsion devices for satellites and custom designed filters for manned and unmanned aircraft; manufacture elastomeric-based signature reduction solutions for the U.S. Navy; and manufacture landing gear components for the aerospace and defense industry. The Test segment's operations consist primarily of ETS-Lindgren Inc. (ETS-Lindgren). ETS-Lindgren is an industry leader in providing its customers with the ability to identify, measure and contain magnetic, electromagnetic and acoustic energy. The USG segment's operations consist primarily of Doble Engineering Company (Doble), Morgan Schaffer Inc. (Morgan Schaffer), and NRG Systems, Inc. (NRG). Doble provides high-end, intelligent diagnostic test solutions for the electric power delivery industry and is a leading supplier of partial discharge testing instruments used to assess the integrity of high voltage power delivery equipment. Morgan Schaffer provides an integrated offering of dissolved gas analysis, oil testing, and data management solutions for the electric power industry. NRG designs and manufactures decision support tools for the renewable energy industry, primarily wind. The Technical Packaging segment's operations consist of Thermoform Engineered Quality LLC (TEQ) and Plastique Limited and Plastique Sp. z o.o. (together, Plastique). The companies within this segment provide innovative solutions to the medical and commercial markets for thermoformed packages and specialty products using a wide variety of thin gauge plastics and pulp.

Management evaluates and measures the performance of its reportable segments based on “Net Sales” and “EBIT”, which are detailed in the table below. EBIT is defined as earnings before interest and taxes.

(In thousands)	Three Months Ended March 31,		Six Months Ended March 31,	
	2018	2017	2018	2017
<b>NET SALES</b>				
Filtration	\$ 65,775	68,906	125,810	127,690
Test	40,805	38,367	78,334	72,194
USG	46,699	32,671	102,453	68,228
Technical Packaging	21,499	21,234	41,676	39,434
Consolidated totals	<u>\$ 174,778</u>	<u>161,178</u>	<u>348,273</u>	<u>307,546</u>
<b>EBIT</b>				
Filtration	\$ 11,118	11,625	20,764	22,351
Test	5,300	3,766	7,895	6,191
USG	5,626	7,434	16,277	17,108
Technical Packaging	1,885	2,196	2,850	3,227
Corporate (loss)	<u>(8,309)</u>	<u>(7,347)</u>	<u>(17,180)</u>	<u>(14,394)</u>
Consolidated EBIT	15,620	17,674	30,606	34,483
Less: Interest expense	<u>(2,036)</u>	<u>(855)</u>	<u>(4,221)</u>	<u>(1,539)</u>
Earnings before income taxes	<u>\$ 13,584</u>	<u>16,819</u>	<u>26,385</u>	<u>32,944</u>

#### *Non-GAAP Financial Measures*

The financial measure “EBIT” is presented in the above table and elsewhere in this Report. EBIT on a consolidated basis is a non-GAAP financial measure. Management believes that EBIT is useful in assessing the operational profitability of the Company’s business segments because it excludes interest and taxes, which are generally accounted for across the entire Company on a consolidated basis. EBIT is also one of the measures used by management in determining resource allocations within the Company as well as incentive compensation. A reconciliation of EBIT to net earnings is set forth in Item 2, Management’s Discussion and Analysis of Financial Condition and Results of Operations – EBIT.

The Company believes that the presentation of EBIT provides important supplemental information to investors to facilitate comparisons with other companies, many of which use similar non-GAAP financial measures to supplement their GAAP results. However, the Company’s non-GAAP financial measures may not be comparable to other companies’ non-GAAP financial performance measures. Furthermore, the use of non-GAAP financial measures is not intended to replace any measures of performance determined in accordance with GAAP.

## 8. DEBT

The Company's debt is summarized as follows:

<b>(In thousands)</b>	<b>March 31, 2018</b>	<b>September 30, 2017</b>
Total borrowings	\$ 265,000	275,000
Short-term borrowings and current portion of long-term debt	(20,000)	(20,000)
Total long-term debt, less current portion	<u>\$ 245,000</u>	<u>255,000</u>

The Company's existing credit facility ("the Credit Facility") matures December 21, 2020. The Credit Facility includes a \$450 million revolving line of credit as well as provisions allowing for the increase of the credit facility commitment amount by an additional \$250 million, if necessary, with the consent of the lenders. The bank syndication supporting the facility is comprised of a diverse group of nine banks led by JPMorgan Chase Bank, N.A., as Administrative Agent.

At March 31, 2018, the Company had approximately \$176 million available to borrow under the Credit Facility, and a \$250 million increase option, in addition to \$42.9 million cash on hand. At March 31, 2018, the Company had \$265 million of outstanding borrowings under the Credit Facility in addition to outstanding letters of credit of \$9.1 million. The Company classified \$20.0 million as the current portion of long-term debt as of March 31, 2018, as the Company intends to repay this amount within the next twelve month period; however, the Company has no contractual obligation to repay such amount during the next twelve month period.

The Credit Facility requires, as determined by certain financial ratios, a facility fee ranging from 12.5 to 27.5 basis points per year on the unused portion. The terms of the facility provide that interest on borrowings may be calculated at a spread over the London Interbank Offered Rate (LIBOR) or based on the prime rate, at the Company's election. The facility is secured by the unlimited guaranty of the Company's material domestic subsidiaries and a 65% pledge of the material foreign subsidiaries' share equity. The financial covenants of the Credit Facility include a leverage ratio and an interest coverage ratio. The weighted average interest rates were 2.99% and 2.87% for the three and six-month periods ending March 31, 2018, respectively, and 1.89% and 1.76% for the corresponding periods of 2017. At March 31, 2018, the Company was in compliance with all debt covenants.

## 9. INCOME TAX EXPENSE

The second quarter 2018 effective income tax rate was 26.4% compared to 33.7% in the second quarter of 2017. The income tax benefit for the first six months of 2018 was \$18.3 million compared to income tax expense of \$11.1 million for the first six months of 2017. The effective income tax rate for the first six months of 2018 was (69.3%) compared to 33.6% for the first six months of 2017. H.R. 1, *Tax Cuts and Jobs Act* ("TCJA"), was signed into law on December 22, 2017. The total impact of the TCJA in the second quarter and first six months of 2018 was a net expense of \$0.7 million and a net benefit of \$24.4 million, respectively. The impacts were as follows: First, the Company's 2018 federal statutory rate decreased from 35.0% to 24.5% which required an adjustment to the value of its deferred tax assets and liabilities. This adjustment (\$30.3 million provisional amount recorded in the first quarter of 2018) favorably impacted the year-to-date effective tax rate by 114.9%. Second, the TCJA subjected the Company's cumulative foreign earnings to federal income tax (\$3.6 million provisional amount of which \$2.9 million was recorded in the first quarter of 2018 and \$0.7 million was recorded in the second quarter of 2018) which unfavorably impacted the second quarter and year-to-date effective tax rate by 4.9% and 13.6%, respectively.

In the first quarter of 2018, the Company recorded a \$2.3 million provisional estimate of the income tax effects of the future repatriation of the cumulative earnings of its foreign subsidiaries which unfavorably impacted the year-to-date effective tax rate by 8.9%. An additional \$7.5 million pension contribution for the 2017 plan year was approved increasing the value of the deferred tax liability by \$1.0 million (provisional amount). This favorable adjustment, net of the \$0.3 million unfavorable impact to the 2017 Domestic Production Deduction, favorably impacted the second quarter and year-to-date effective tax rate by 5.8% and 3.0%, respectively. The income tax expense in the second quarter and first six months of 2018 was also unfavorably impacted by the cancellation of debt income triggered by the dissolution of a foreign subsidiary increasing the second quarter and year-to-date effective tax rate by 1.5% and 0.8%, respectively.

Staff Accounting Bulletin No. 118 (SAB 118) was issued by the SEC effective December 22, 2017. SAB 118 allows registrants to record provisional amounts of the income tax effects of the TCJA where the information necessary to complete the accounting under ASC Topic 740 is not available but the amounts are based on reasonable estimates. SAB 118 permits registrants to record adjustments to its provisional amounts during the measurement period (which cannot exceed one year).

In the first quarter of 2018, the Company recorded reasonable estimates of the TCJA income tax effects. In the second quarter of 2018, the Company was unable to complete the accounting under ASC Topic 740 for the change in the value of the Company's deferred tax assets and liabilities as it needs more time to collect and analyze information primarily related to depreciation expense, pension liability (see provisional adjustment described above), and percentage of completion revenue recognition. The accounting for these items will be completed within the allotted measurement period. During the second quarter of 2018, the Company collected and analyzed some of the additional information needed to complete the accounting under ASC Topic 740 for the income tax effects of subjecting the Company's cumulative foreign earnings to federal income tax and as described above recorded an adjustment of \$0.7 million. This amount remains provisional as the Company needs more time to collect and analyze the remaining information to compute the cumulative balance of earnings subject to the tax and the amount of foreign tax credit that is available to offset the tax.

Since the TCJA subjected the Company's cumulative foreign earnings to U.S. tax, repatriation of those earnings generally provides that no additional federal tax will be imposed. However, the permissible amount of repatriation can be restricted by local law and a repatriation can result in tax expense due to local country withholding tax, U.S. state tax, and changes in foreign exchange rates. The Company is evaluating these considerations to determine the amount of its foreign subsidiaries' cumulative earnings it intends to indefinitely reinvest.

The TCJA includes a tax on global intangible low-taxed income ("GILTI"). The Company expects it will be subject to this tax. At its January 10, 2018 meeting, the FASB staff indicated that companies should make and disclose a policy election as to whether they will recognize deferred taxes for basis differences expected to reverse as GILTI or whether they will account for GILTI as period costs if and when incurred. Because there are interpretative questions associated with the approach that involves recognizing deferred taxes, the Company is in the process of evaluating and will make the accounting policy election during the SAB 118 measurement period.

## 10. SHAREHOLDERS' EQUITY

The change in shareholders' equity for the first six months of 2018 is shown below (in thousands):

Balance at September 30, 2017	\$ 671,918
Net earnings	44,665
Other comprehensive income (loss)	4,280
Cash dividends	(4,134)
Stock compensation plans	2,807
Balance at March 31, 2018	<u>\$ 719,536</u>

## 11. RETIREMENT PLANS

A summary of net periodic benefit expense for the Company's defined benefit plans for the three and six-month periods ended March 31, 2018 and 2017 is shown in the following table. Net periodic benefit cost for each period presented is comprised of the following:

(In thousands)	Three Months Ended March 31,		Six Months Ended March 31,	
	2018	2017	2018	2017
Defined benefit plans				
Interest cost	\$ 821	737	1,641	1,702
Expected return on assets	(975)	(942)	(1,950)	(2,036)
Amortization of:				
Prior service cost	-	-	-	3
Actuarial loss	548	683	1,097	1,188
Net periodic benefit cost	\$ 394	478	788	857

## 12. DERIVATIVE FINANCIAL INSTRUMENTS

Market risks relating to the Company's operations result primarily from changes in interest rates and changes in foreign currency exchange rates. The Company is exposed to market risk related to changes in interest rates and selectively uses derivative financial instruments, including forward contracts and swaps, to manage these risks. During 2016, the Company entered into several forward contracts to purchase pounds sterling (GBP) to hedge two deferred payments due in connection with the acquisition of Plastique. During the first quarter of 2018, the Company entered into three interest rate swaps with a notional amount of \$150 million to hedge some of its exposure to variability in future LIBOR-based interest payments on variable rate debt. In addition, the Company's Canadian subsidiary Morgan Schaffer enters into foreign exchange contracts to manage foreign currency risk as a portion of their revenue is denominated in U.S. dollars. The Company expects hedging gains or losses to be essentially offset by losses or gains on the related underlying exposures. All derivative instruments are reported in either accrued expenses or other receivables on the balance sheet at fair value. For derivative instruments designated as cash flow hedges, the gain or loss on the derivative is deferred in accumulated other comprehensive income until recognized in earnings with the underlying hedged item. The interest rate swaps entered into during the first quarter of 2018 were not designated as cash flow hedges and, therefore, the gain or loss on the derivative is reflected in earnings each period.

The following is a summary of the notional transaction amounts and fair values for the Company's outstanding derivative financial instruments by risk category and instrument type as of March 31, 2018:

(In thousands)	Notional amount	Fair Value (US\$)	Float Rate	Fix Rate
Forward contracts	700	GBP (18)		
Forward contracts	4,500	USD (74)		
Forward contracts	200	EUR (1)		
Interest rate swap	150,000	USD 233	1.84%	1.80%
Interest rate swap *	150,000	USD 525	N/A	2.09%
Interest rate swap **	150,000	USD 654	N/A	2.24%

\*This swap represents a forward contract and will be effective in November 2018.

\*\*This swap represents a forward contract and will be effective in November 2019.

## 13. FAIR VALUE MEASUREMENTS

The accounting guidance establishes a three-level hierarchy for disclosure of fair value measurements, based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date, as follows:

- Level 1 – inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets.
- Level 2 – inputs to the valuation methodology include quoted prices for similar assets and liabilities in active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.
- Level 3 – inputs to the valuation methodology are unobservable and significant to the fair value measurement.

### *Financial Assets and Liabilities*

The Company has estimated the fair value of its financial instruments as of March 31, 2017 and September 30, 2016 using available market information or other appropriate valuation methodologies. The carrying amounts of cash and cash equivalents, receivables, inventories, payables, debt and other current assets and liabilities approximate fair value because of the short maturity of those instruments.

### Fair Value of Financial Instruments

The Company's forward contracts are classified within Level 2 of the valuation hierarchy in accordance with FASB Accounting Standards Codification (ASC) 825, as presented below as of March 31, 2018:

(In thousands)	Level 1	Level 2	Level 3	Total
Assets (Liabilities):				
Forward contracts	\$ -	1,319	\$ -	1,319

Valuation was based on third party evidence of similarly priced derivative instruments.

### Nonfinancial Assets and Liabilities

The Company's nonfinancial assets such as property, plant and equipment, and other intangible assets are not measured at fair value on a recurring basis; however they are subject to fair value adjustments in certain circumstances, such as when there is evidence that an impairment may exist. No impairments were recorded during the three and six-month periods ended March 31, 2018.

## 14. NEW ACCOUNTING STANDARDS

In March 2017, the FASB issued ASU 2017-07, *Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost*, which updates ASC 715, *Compensation – Retirement Benefits*. This update permits only the service cost component of net periodic pension and postretirement expense to be reported with other compensation costs, while all other components are required to be reported separately in other deductions, outside any subtotal of operating income. These updates are effective for fiscal years beginning after December 15, 2017, with early adoption permitted, and must be adopted on a retrospective basis. The updates change presentation only and will not impact the Company's results of operations.

In August 2017, the FASB issued ASU 2017-12, *Targeted Improvements to Accounting for Hedge Activities*, which updates ASC 815, *Derivatives and Hedging*. This update is intended to amend the hedge accounting model to enable entities to better align the economics of risk management activities and financial reporting. The updates eliminate the requirement to separately measure and report hedge ineffectiveness and simplify hedge documentation and effectiveness assessment requirements. These updates are effective for fiscal years beginning after December 15, 2018, with early adoption permitted, and must be adopted using a modified retrospective approach. These updates are not expected to materially impact the Company's results of operations.

In February 2016, the FASB issued ASU No. 2016-062, *Leases (Topic 842)*, which, among other things, requires an entity to recognize lease assets and lease liabilities on the balance sheet and disclose key information about leasing arrangements. This standard will increase an entities' reported assets and liabilities. The standard is effective for fiscal years beginning after December 15, 2018 and mandates a modified retrospective transition period for all entities. The Company is currently assessing the impact of this standard on its consolidated financial statements and related disclosures.

In May 2014, the FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers*, which requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. This guidance has been further clarified and amended. The new standard will be effective for annual reporting periods beginning after December 15, 2017, and interim periods within those annual periods. The standard permits the use of either the retrospective or cumulative effect transition method. The Company is currently in the process of evaluating the effect that ASU 2014-09 will have on its consolidated financial statements and related disclosures. The Company has selected the Cumulative Effect method of transition to the new standard.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### RESULTS OF OPERATIONS

References to the second quarters of 2018 and 2017 represent the three-month periods ended March 31, 2018 and 2017, respectively.

#### OVERVIEW

In the second quarter of 2018, sales, net earnings and diluted earnings per share were \$174.8 million, \$10.0 million and \$0.38 per share, respectively, compared to \$161.2 million, \$11.2 million and \$0.43 per share, respectively, in the second quarter of 2017. In the first six months of 2018, sales, net earnings and diluted earnings per share were \$348.3 million, \$44.7 million and \$1.72, respectively, compared to \$307.5 million, \$21.9 million and \$0.84 per share, respectively, in the first six months of 2017.

#### NET SALES

Net sales increased \$13.6 million, or 8.4%, to \$174.8 million in the second quarter of 2018 from \$161.2 million in the second quarter of 2017. Net sales increased \$40.8 million, or 13.2%, to \$348.3 million in the first six months of 2018 from \$307.5 million in the first six months of 2017. The increase in net sales in the second quarter of 2018 as compared to the second quarter of 2017 was due to a \$14.0 million increase in the USG segment, a \$2.4 million increase in the Test segment and a \$0.3 million increase in the Technical Packaging segment, partially offset by a \$3.1 million decrease in the Filtration segment. The increase in net sales in the first six months of 2018 as compared to the corresponding prior year period was due to a \$34.3 million increase in the USG segment, a \$6.2 million increase in the Test segment and a \$2.2 million increase in the Technical Packaging segment, partially offset by a \$1.9 million decrease in the Filtration segment.

#### *-Filtration*

In the second quarter of 2018, net sales of \$65.8 million were \$3.1 million, or 4.5%, lower than the \$68.9 million in the second quarter of 2017. Net sales decreased \$1.9 million, or 1.5%, to \$125.8 million in the first six months of 2018 from \$127.7 million in the first six months of 2017. The sales decrease in the second quarter of 2018 compared to the second quarter of 2017 was mainly due to a \$3.6 million decrease in net sales at VACCO due to lower shipments of its defense spares products and a \$2.5 million decrease in net sales at PTI due to lower aerospace assembly and industrial/automotive shipments, partially offset by a \$2.9 million increase in net sales at Mayday due to higher aerospace shipments. The sales decrease in the first six months of 2018 compared to the first six months of 2017 was primarily due to a \$4.6 million decrease in net sales at Westland due to timing of shipments on government programs and a \$4.6 million decrease in net sales at PTI due to lower aerospace assembly and industrial/automotive shipments, partially offset by an \$8.6 million increase in net sales at Mayday due to higher aerospace shipments.

*-Test*

In the second quarter of 2018, net sales of \$40.8 million were \$2.4 million, or 6.3%, higher than the \$38.4 million recorded in the second quarter of 2017. Net sales increased \$6.1 million, or 8.4%, to \$78.3 million in the first six months of 2018 from \$72.2 million in the first six months of 2017. The increase in the second quarter and first six months of 2018 compared to the corresponding periods of 2017 was primarily due to higher sales from the segment's U.S. operations due to the timing of test and measurement chamber projects.

*-Utility Solutions Group (USG)*

Net sales increased \$14.0 million, or 42.8%, to \$46.7 million in the second quarter of 2018 from \$32.7 million in the second quarter of 2017. Net sales increased \$34.3 million, or 50.3%, to \$102.5 million in the first six months of 2018 from \$68.2 million in the first six months of 2017. The increase in the second quarter of 2018 compared to the second quarter of 2017 was mainly due to the sales contributions from the NRG, Morgan Schaffer and Vanguard Instruments (Vanguard) acquisitions. The increase in the first six months of 2018 compared to the first six months of 2017 was mainly due to the sales contributions from NRG, Morgan Schaffer and Vanguard and new products and software solutions at Doble.

*-Technical Packaging*

In the second quarter of 2018, net sales of \$21.5 million were \$0.3 million, or 1.4%, higher than the \$21.2 million in the second quarter of 2017. Net sales increased \$2.3 million, or 5.8%, to \$41.7 million in the first six months of 2018 from \$39.4 million in the first six months of 2017. The increase in the second quarter and first six months of 2018 compared to the corresponding periods of 2017 was primarily due to the increase in net sales from Plastique due to increased shipments to new customers as well as fluctuations in currency.

## ORDERS AND BACKLOG

Backlog was \$416.7 million at March 31, 2018 compared with \$377.1 million at September 30, 2017. The Company received new orders totaling \$187.3 million in the second quarter of 2018 compared to \$166.9 million in the second quarter of 2017. Of the new orders received in the second quarter of 2018, \$67.8 million related to Filtration products, \$48.1 million related to Test products, \$52.5 million related to USG products, and \$18.9 million related to Technical Packaging products. Of the new orders received in the second quarter of 2017, \$62.0 million related to Filtration products, \$44.2 million related to Test products, \$33.0 million related to USG products, and \$27.6 million related to Technical Packaging products.

The Company received new orders totaling \$387.8 million in the first six months of 2018 compared to \$349.8 million in the first six months of 2017. Of the new orders received in the first six months of 2018, \$133.2 million related to Filtration products, \$106.4 million related to Test products, \$110.1 million related to USG products, and \$38.1 million related to Technical Packaging products. Of the new orders received in the first six months of 2017, \$129.5 million related to Filtration products, \$100.2 million related to Test products, \$72.6 million related to USG products, and \$47.4 million related to Technical Packaging products.

## SELLING, GENERAL AND ADMINISTRATIVE EXPENSES

Selling, general and administrative (SG&A) expenses for the second quarter of 2018 were \$40.7 million (23.3% of net sales), compared with \$34.9 million (21.6% of net sales) for the second quarter of 2017. For the first six months of 2018, SG&A expenses were \$82.9 million (23.8% of net sales) compared to \$68.7 million (22.3% of net sales) for the first six months of 2017. The increase in SG&A in the second quarter and first six months of 2018 compared to the corresponding periods of 2017 was mainly due to an increase in the USG segment due to the Company's recent acquisitions (NRG, Morgan Schaffer and Vanguard) and additional sales and marketing expenses to support future revenue growth, and at Corporate (higher professional fees including acquisition expenses).



## AMORTIZATION OF INTANGIBLE ASSETS

Amortization of intangible assets was \$4.6 million and \$9.0 million for the second quarter and first six months of 2018, respectively, compared to \$3.8 million and \$7.5 million for the corresponding periods of 2017. Amortization expenses consist of amortization of acquired intangible assets from acquisitions and other identifiable intangible assets (primarily software). The increase in amortization expense in the second quarter and first six months of 2018 compared to the corresponding periods of 2017 was mainly due to an increase in amortization of intangibles related to the Morgan Schaffer, NRG and Mayday acquisitions.

## OTHER EXPENSES (INCOME), NET

Other expenses, net, was \$1.5 million in the second quarter of 2018 compared to other income, net, of \$0.6 million in the second quarter of 2017. The principal components in other expenses, net, in the second quarter of 2018 were \$2.1 million of charges primarily related to the USG segment restructuring activities, including the Doble facility consolidations, partially offset by gains on derivative instruments. The restructuring charges mainly related to severance and compensation benefits, professional fees and asset impairment charges related to abandoned assets. There were no individually significant items in other (income) expenses, net, in the second quarter of 2017.

Other expenses, net, was \$1.6 million in the first six months of 2018 compared to other income, net, of \$1.3 million in the first six months of 2017. The principal components in other expenses, net, in the first six months of 2018 were \$2.1 million of charges related to the USG segment restructuring activities as mentioned above, partially offset by gains on derivative instruments. The principal component in other income, net, in the first six months of 2017 was \$0.4 million of income related to death benefit insurance proceeds from a former subsidiary.

## EBIT

The Company evaluates the performance of its operating segments based on EBIT, and provides EBIT on a consolidated basis, which is a non-GAAP financial measure. Please refer to the discussion of non-GAAP financial measures in Note 7 to the Consolidated Financial Statements, above. EBIT was \$15.6 million (8.9% of net sales) for the second quarter of 2018 compared to \$17.7 million (11.0% of net sales) for the second quarter of 2017. For the first six months of 2018, EBIT was \$30.6 million (8.8% of net sales) compared to \$34.5 million (11.2% of net sales) for the first six months of 2017.

The following table presents a reconciliation of EBIT to net earnings.

(In thousands)	Three Months Ended		Six Months Ended	
	March 31,		March 31,	
	2018	2017	2018	2017
Consolidated EBIT	\$ 15,620	17,674	30,606	34,483
Less: Interest expense, net	(2,036)	(855)	(4,221)	(1,539)
Plus (Less): Income tax	(3,590)	(5,662)	18,280	(11,060)
Net earnings	\$ 9,994	11,157	44,665	21,884

## -Filtration

EBIT in the second quarter of 2018 was \$11.1 million (16.9% of net sales) compared to \$11.6 million (16.9% of net sales) in the second quarter of 2017. EBIT in the first six months of 2018 was \$20.8 million (16.5% of net sales) compared to \$22.4 million (17.5% of net sales) in the first six months of 2017. The decrease in EBIT in the second quarter compared to the second quarter of 2017 was mainly due to a decrease at VACCO and PTI due to the lower sales volumes partially offset by an increase in EBIT at Mayday due to the higher sales volumes as mentioned above. The decrease in EBIT in the first six months of 2018 compared to the corresponding period of 2017 was mainly due to a decrease at Westland and PTI due to lower sales volumes partially offset by an increase in EBIT at Mayday. EBIT as a percent of net sales decreased in the first six months of 2018 compared to the first six months of 2017 mainly due to \$0.5 million of restructuring charges at PTI incurred during the second quarter of 2018 related to the exit of the low margin industrial/automotive market. These charges consisted primarily of severance and compensation benefits and asset impairment charges.

## -Test

EBIT in the second quarter of 2018 was \$5.3 million (13.0% of net sales) compared to \$3.8 million (9.8% of net sales) in the second quarter of 2017. EBIT in the first six months of 2018 was \$7.9 million (10.1% of net sales) compared to \$6.2 million (8.6% of net sales) in the first six months of 2017. The increase in EBIT in the second quarter and first six months of 2018 compared to the corresponding prior year periods was primarily due to the increased sales volumes mainly from the segment's U.S. operations.

### *-Utility Solutions Group*

EBIT in the second quarter of 2018 was \$5.6 million (12.0% of net sales) compared to \$7.4 million (22.8% of net sales) in the second quarter of 2017. EBIT in the first six months of 2018 was \$16.3 million (15.9% of net sales) compared to EBIT of \$17.1 million (25.1% of net sales) in the first six months of 2017. The decrease in EBIT in the second quarter and first six months of 2018 compared to the corresponding periods of 2017 was mainly due to the restructuring charges incurred in the second quarter of 2018 and product mix. During the second quarter of 2018, the Company incurred \$1.9 million of charges related to closing the Doble facilities in Norway and China consisting mainly of employee severance and compensation benefits, professional fees, and asset impairment charges.

### *-Technical Packaging*

EBIT in the second quarter of 2018 was \$1.9 million (8.8% of net sales) compared to \$2.2 million (10.3% of net sales) in the second quarter of 2017. EBIT in the first six months of 2018 was \$2.9 million (6.8% of net sales) compared to \$3.2 million (8.2% of net sales) in the first six months of 2017. The decrease in EBIT in the second quarter and first six months of 2018 compared to the corresponding periods of 2017 was mainly due to product mix at Plastique including lower margin projects.

### *-Corporate*

Corporate costs included in EBIT were \$8.3 million and \$17.2 million in the second quarter and first six months of 2018, respectively, compared to \$7.3 million and \$14.4 million in the corresponding periods of 2017. The increase in Corporate costs in the second quarter and first six months of 2018 compared to the corresponding periods of 2017 was primarily due to higher professional fees and an increase in amortization of intangible assets related to recent acquisitions.

### INTEREST EXPENSE, NET

Interest expense was \$2.0 million and \$4.2 million in the second quarter and first six months of 2018, respectively, and \$0.9 million and \$1.5 million in the corresponding periods of 2017. The increase in interest expense in the first six months of 2018 compared to the corresponding period of 2017 was mainly due to higher average outstanding borrowings (\$264 million compared to \$167 million) and higher average interest rates (2.9% vs. 1.8%) as a result of the additional borrowings to fund the Company's recent acquisitions.

### INCOME TAX EXPENSE

The second quarter 2018 effective income tax rate was 26.4% compared to 33.7% in the second quarter of 2017. The income tax benefit for the first six months of 2018 was \$18.3 million compared to income tax expense of \$11.1 million for the first six months of 2017. The effective income tax rate for the first six months of 2018 was (69.3%) compared to 33.6% for the first six months of 2017. H.R. 1, *Tax Cuts and Jobs Act* ("TCJA"), was signed into law on December 22, 2017. The total impact of the TCJA in the second quarter and first six months of 2018 was a net expense of \$0.7 million and a net benefit of \$24.4 million, respectively. The impacts were as follows: First, the Company's 2018 federal statutory rate decreased from 35.0% to 24.5% which required an adjustment to the value of its deferred tax assets and liabilities. This adjustment (\$30.3 million provisional amount recorded in the first quarter of 2018) favorably impacted the year-to-date effective tax rate by 114.9%. Second, the TCJA subjected the Company's cumulative foreign earnings to federal income tax (\$3.6 million provisional amount of which \$2.9 million was recorded in the first quarter of 2018 and \$0.7 million was recorded in the second quarter of 2018) which unfavorably impacted the second quarter and year-to-date effective tax rate by 4.9% and 13.6%, respectively.

In the first quarter of 2018, the Company recorded a \$2.3 million provisional estimate of the income tax effects of the future repatriation of the cumulative earnings of its foreign subsidiaries which unfavorably impacted the year-to-date effective tax rate by 8.9%. An additional \$7.5 million pension contribution for the 2017 plan year was approved increasing the value of the deferred tax liability by \$1.0 million (provisional amount). This favorable adjustment, net of the \$0.3 million unfavorable impact to the 2017 Domestic Production Deduction, favorably impacted the second quarter and year-to-date effective tax rate by 5.8% and 3.0%, respectively. The income tax expense in the second quarter and first six months of 2018 was also unfavorably impacted by the cancellation of debt income triggered by the dissolution of a foreign subsidiary increasing the second quarter and year-to-date effective tax rate by 1.5% and 0.8%, respectively.

In the first quarter of 2018, the Company recorded reasonable estimates of the TCJA income tax effects. In the second quarter of 2018, the Company was unable to complete the accounting under ASC Topic 740 for the change in the value of the Company's deferred tax assets and liabilities as it needs more time to collect and analyze information primarily related to depreciation expense, pension liability (see provisional adjustment described above), and percentage of completion revenue recognition. The accounting for these items will be completed within the allotted measurement period. In the second quarter of 2018, the Company collected and analyzed some of the additional information needed to complete the accounting under ASC Topic 740 for the income tax effects of subjecting the Company's cumulative foreign earnings to federal income tax and as described above recorded a \$0.7 million adjustment. This amount remains provisional as the Company needs more time to collect and analyze the remaining information to compute the cumulative balance of earnings subject to the tax and the amount of foreign tax credit that is available to offset the tax.

Since the TCJA subjected the Company's cumulative foreign earnings to U.S. tax, repatriation of those earnings generally provides that no additional federal tax will be imposed. However, the permissible amount of repatriation can be restricted by local law and a repatriation can result in tax expense due to local country withholding tax, U.S. state tax, and changes in foreign exchange rates. The Company is evaluating these considerations to determine the amount of its foreign subsidiaries' cumulative earnings it intends to indefinitely reinvest.

The TCJA includes a tax on global intangible low-taxed income ("GILTI"). The Company expects it will be subject to this tax. At its January 10, 2018 meeting, the FASB staff indicated that companies should make and disclose a policy election as to whether they will recognize deferred taxes for basis differences expected to reverse as GILTI or whether they will account for GILTI as period costs if and when incurred. Because there are interpretative questions associated with the approach that involves recognizing deferred taxes, the Company is in the process of evaluating and will make the accounting policy election during the SAB 118 measurement period.

TCJA moved the U.S. to a federal tax system that will no longer tax dividends from foreign corporations to U.S. corporations. The cost of transitioning to this new tax system is a deemed repatriation of cumulative foreign earnings, the "Foreign Earnings Toll Charge", the estimated tax cost of which was recorded in

the first quarter and trued up during the second quarter of 2018. The actual repatriation of foreign earnings triggers foreign dividend withholding taxes and U.S. state taxes, the estimated cost of which was recorded in the first quarter and trued up during the second quarter of 2018.

During the three-month period ended March 31, 2018, there were no material changes in the unrecognized tax benefits. The Company does not anticipate a material change in the amount of unrecognized tax benefits in the next twelve months.

## CAPITAL RESOURCES AND LIQUIDITY

The Company's overall financial position and liquidity remains strong. Working capital (current assets less current liabilities) increased to \$205.9 million at March 31, 2018 from \$197.8 million at September 30, 2017. Inventories increased by \$12.5 million during this period mainly due to a \$6.2 million increase within the Filtration segment primarily to support new aerospace platforms and a \$4.1 million increase within the USG segment. Costs and estimated earnings in excess of billings on long-term contracts decreased \$7.0 million in the first six months of 2018 due to ETS-Lindgren (\$4.7 million) and VACCO (\$2.3 million).

Net cash provided by operating activities was \$33.0 million and \$36.7 million in the first six months of 2018 and 2017, respectively. The decrease in net cash provided by operating activities in the first six months of 2018 as compared to the first six months of 2017 was due to higher working capital requirements.

Capital expenditures were \$10.1 million and \$15.4 million in the first six months of 2018 and 2017, respectively. The decrease in the first six months of 2018 was mainly due to a decrease in machinery and equipment at Plastique (\$3.0 million) and VACCO (\$1.6 million). In addition, the Company incurred expenditures for capitalized software of \$4.6 million and \$3.4 million in the first six months of 2018 and 2017, respectively.

### *Credit Facility*

At March 31, 2018, the Company had approximately \$176 million available to borrow under its bank credit facility, a \$250 million increase option, and \$42.9 million cash on hand. At March 31, 2018, the Company had \$265 million of outstanding borrowings under the credit facility in addition to outstanding letters of credit of \$9.1 million. Cash flow from operations and borrowings under the Company's credit facility are expected to meet the Company's capital requirements and operational needs for the foreseeable future. The Company's ability to access the additional \$250 million increase option of the credit facility is subject to acceptance by participating or other outside banks.

### *New Accounting Standards*

In March 2017, the FASB issued ASU 2017-07, *Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost*, which updates ASC 715, *Compensation – Retirement Benefits*. This update permits only the service cost component of net periodic pension and postretirement expense to be reported with other compensation costs, while all other components are required to be reported separately in other deductions, outside any subtotal of operating income. These updates are effective for fiscal years beginning after December 15, 2017, with early adoption permitted, and must be adopted on a retrospective basis. The updates change presentation only and will not impact the Company's results of operations.

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In May 2014, the FASB issued ASU No. 2014-09, *Revenue from Contracts with Customers*, which requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. This guidance has been further clarified and amended. The new standard will be effective for annual reporting periods beginning after December 15, 2017, and interim periods within those annual periods. The standard permits the use of either the retrospective or cumulative effect transition method. The Company is currently in the process of evaluating the effect that ASU 2014-09 will have on its consolidated financial statements and related disclosures. The Company has selected the Cumulative Effect method of transition to the new standard.

### *Acquisitions*

On March 14, 2018, the Company acquired the assets of Manta Test Systems Inc. (Manta), a North American utility solutions provider located in Mississauga, Ontario, Canada, for a purchase price of \$9.5 million in cash. Manta has annualized sales of approximately \$8 million. Since the date of acquisition, the operating results for Manta have been included as a product line of Doble within the Company's USG segment.

During the second quarter of 2018, the Company paid a deferred payment of \$1.6 million in connection with the 2016 acquisition of Plastique.

### *Dividends*

A dividend of \$0.08 per share, totaling \$2.1 million, was paid on October 17, 2017 to stockholders of record as of October 3, 2017. A dividend of \$0.08 per share, totaling \$2.1 million, was paid on January 19, 2018 to stockholders of record as of January 4, 2018. Subsequent to March 31, 2018, a quarterly dividend of \$0.08 per share, totaling \$2.1 million, was paid on April 18, 2018 to stockholders of record as of April 3, 2018.

## OUTLOOK

Management's current expectations for 2018 remain consistent with the details outlined in the Business Outlook presented in the Company's February 6, 2018 release.

On a quarterly basis, Management continues to expect 2018 revenues and EPS to reflect a profile similar to 2017, including EPS being more second-half weighted. Third quarter 2018 EPS is expected to be in the range of \$0.68 to \$0.73 per share. Management expects 2018 GAAP EPS in the range of \$3.55 to \$3.65 per share and Adjusted EPS in the range of \$2.65 to \$2.75 per share, adjusting for the first quarter 2018 incremental net tax benefits resulting from U.S. Tax Reform and the second quarter 2018 cost reduction charges in the USG and Filtration segments.



## CRITICAL ACCOUNTING POLICIES

Management has evaluated the accounting policies used in the preparation of the Company's financial statements and related notes and believes those policies to be reasonable and appropriate. Certain of these accounting policies require the application of significant judgment by Management in selecting appropriate assumptions for calculating financial estimates. By their nature, these judgments are subject to an inherent degree of uncertainty. These judgments are based on historical experience, trends in the industry, information provided by customers and information available from other outside sources, as appropriate. The most significant areas involving Management judgments and estimates may be found in the Critical Accounting Policies section of Management's Discussion and Analysis and in Note 1 to the Consolidated Financial Statements contained in the Company's Annual Report on Form 10-K for the fiscal year ended September 30, 2017.

## OTHER MATTERS

### *Contingencies*

As a normal incident of the business in which the Company is engaged, various claims, charges and litigation are asserted or commenced against the Company. Additionally, the Company is currently involved in various stages of investigation and remediation relating to environmental matters. In the opinion of Management, the aggregate costs involved in the resolution of these matters, and final judgments, if any, which might be rendered against the Company, are adequately reserved, are covered by insurance, or would not have a material adverse effect on the Company's results from operations, capital expenditures, or competitive position.

## FORWARD LOOKING STATEMENTS

Statements contained in this Form 10-Q regarding future events and the Company's future results that reflect or are based on current expectations, estimates, forecasts, projections or assumptions about the Company's performance and the industries in which the Company operates are considered "forward-looking statements" within the meaning of the safe harbor provisions of the Federal securities laws. These include, but are not necessarily limited to, statements about: the amount and timing of future sales, revenues, cash flows, Adjusted EPS and EPS; the adequacy of the Company's credit facility and the Company's ability to increase it; the outcome of current litigation, claims and charges; income taxation of foreign earnings and the future repatriation, reinvestment or distribution of foreign earnings; future income tax liabilities and effective tax rate; timing of the repayment of the current portion of the Company's long-term debt; changes in the amount of unrecognized tax benefits; the recognition and timing of costs related to share-based compensation arrangements; returns on retirement plan assets; estimates or projections made in connection with the Company's accounting policies; market risks relating to the Company's operations and changes in interest rates; the extent to which hedging gains or losses are offset by losses or gains on related underlying exposures; the Company's ability to hedge against or otherwise manage them through the use of derivative financial instruments; the impact of ASU 2017-12 which amends the hedge accounting model to enable entities to better align the economics of risk management activities and financial reporting; and any other statements contained herein which are not strictly historical. Words such as expects, anticipates, targets, goals, projects, intends, plans, believes, estimates, variations of such words, and similar expressions are intended to identify such forward-looking statements.

Investors are cautioned that such statements are only predictions and speak only as of the date of this Form 10-Q, and the Company undertakes no duty to update them except as may be required by applicable laws or regulations. The Company's actual results in the future may differ materially from those projected in the forward-looking statements due to risks and uncertainties that exist in the Company's operations and business environment, including but not limited to those described in Item 1A, "Risk Factors," of the Company's Annual Report on Form 10-K for the fiscal year ended September 30, 2017, and the following: the impacts of natural disasters on the Company's operations and those of the Company's customers and suppliers; the timing and content of future contract awards or customer orders; the appropriation, allocation and availability of Government funds; the termination for convenience of Government and other customer contracts or orders; financial exposure in connection with Company guarantees of certain Aclara contracts; weakening of economic conditions in served markets; the success of the Company's competitors; changes in customer demands or customer insolvencies; competition; intellectual property rights; technical difficulties; the availability of selected acquisitions; delivery delays or defaults by customers; performance issues with key customers, suppliers and subcontractors; material changes in the costs and availability of certain raw materials; labor disputes; final analysis of the impacts of the TCJA; changes in U.S. tax laws and regulations; other changes in laws and regulations including but not limited to changes in accounting standards and foreign taxation; changes in interest rates; costs relating to environmental matters arising from current or former facilities; uncertainty regarding the ultimate resolution of current disputes, claims, litigation or arbitration; and the integration of recently acquired businesses.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risks relating to the Company's operations result primarily from changes in interest rates and changes in foreign currency exchange rates. The Company is exposed to market risk related to changes in interest rates and selectively uses derivative financial instruments, including forward contracts and swaps, to manage these risks. During 2016, the Company entered into several forward contracts to purchase pounds sterling to hedge two deferred payments due in connection with the acquisition of Plastique. During the first quarter of 2018, the Company entered into three interest rate swaps with a notional amount of \$150 million to hedge some of its exposure to variability in future LIBOR-based interest payments on variable rate debt. In addition, the Company's Canadian subsidiary Morgan Schaffer enters into foreign exchange contracts to manage foreign currency risk as a portion of their revenue is denominated in U.S. dollars. All derivative instruments are reported on the balance sheet at fair value. For derivative instruments designated as cash flow hedges, the gain or loss on the respective derivative is deferred in accumulated other comprehensive income until recognized in earnings with the underlying hedged item. The interest rate swaps entered into during the first quarter of 2018 were not designated as cash flow hedges and, therefore, the gain or loss on the derivative is reflected in earnings each period. There has been no material change to the Company's market risks since September 30, 2017. See Note 12 to the Consolidated Financial Statements in Item 1 of this Report for a summary of the Company's outstanding derivative financial instruments as of March 31, 2018. Refer to the Company's Annual Report on Form 10-K for the fiscal year ended September 30, 2017 for further discussion about market risk.

#### ITEM 4. CONTROLS AND PROCEDURES

The Company carried out an evaluation, under the supervision and with the participation of Management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of the end of the period covered by this report. Based upon that evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of that date. Disclosure controls and procedures are controls and procedures that are designed to ensure that information required to be disclosed in Company reports filed or submitted under the Securities Exchange Act of 1934 (the "Exchange Act") is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms. There has been no change in the Company's internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act) during the period covered by this report that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II. OTHER INFORMATION

## ITEM 6. EXHIBITS

Exhibit Number	Description	Document Location
<a href="#">3.1(a)</a>	<a href="#">Restated Articles of Incorporation</a>	<a href="#">Exhibit 3(a) to Form 10-K for the fiscal year ended September 30, 1999</a>
<a href="#">3.1(b)</a>	<a href="#">Amended Certificate of Designation, Preferences and Rights of Series A Participating Cumulative Preferred Stock of the Registrant</a>	<a href="#">Exhibit 4(e) to Form 10-Q for the fiscal quarter ended March 31, 2000</a>
<a href="#">3.1(c)</a>	<a href="#">Articles of Merger effective July 10, 2000</a>	<a href="#">Exhibit 3(c) to Form 10-Q for the fiscal quarter ended June 30, 2000</a>
<a href="#">3.1(d)</a>	<a href="#">Amendment of Articles of Incorporation effective February 5, 2018</a>	<a href="#">Exhibit 3.1 to Form 8-K filed February 7, 2018</a>
<a href="#">3.2</a>	<a href="#">Bylaws</a>	<a href="#">Exhibit 3.2 to Form 8-K filed February 7, 2018</a>
<a href="#">4.1</a>	<a href="#">Specimen revised Common Stock Certificate</a>	<a href="#">Exhibit 4.1 to Form 10-Q for the fiscal quarter ended March 31, 2010</a>
<a href="#">4.2</a>	<a href="#">Amended and Restated Credit Agreement dated as of December 21, 2015 among the Registrant, the Foreign Subsidiary Borrowers from time to time party thereto, the Lenders from time to time party thereto, JP Morgan Chase Bank, N.A. as Administrative Agent, and Bank of America, N.A., BMO Harris Bank, N.A., SunTrust Bank and Wells Fargo Bank, National Association as Co-Documentation Agents</a>	<a href="#">Exhibit 4.1 to Form 8-K filed December 23, 2015</a>
<a href="#">4.3</a>	<a href="#">Amendment No. 1 to December 21, 2015 Credit Agreement, effective September 30, 2016</a>	<a href="#">Exhibit 4.4 to Form 10-K for the fiscal year ended September 30, 2016</a>
<a href="#">4.4</a>	<a href="#">Amendment No. 2 to December 21, 2015 Credit Agreement, effective May 15, 2017</a>	<a href="#">Exhibit 4.4 to Form 10-Q for the fiscal quarter ended June 30, 2017</a>
<a href="#">10.1</a>	<a href="#">2018 Omnibus Incentive Plan</a>	<a href="#">Exhibit 10.1 to Form 8-K filed February 6, 2018</a>
<a href="#">31.1</a>	<a href="#">Certification of Chief Executive Officer relating to Form 10-Q for period ended March 31, 2018</a>	<a href="#">Filed herewith</a>
<a href="#">31.2</a>	<a href="#">Certification of Chief Financial Officer relating to Form 10-Q for period ended March 31, 2018</a>	<a href="#">Filed herewith</a>
<a href="#">32</a>	<a href="#">Certification of Chief Executive Officer and Chief Financial Officer relating to Form 10-Q for period ended March 31, 2018</a>	<a href="#">Filed herewith</a>
101.INS	XBRL Instance Document*	Submitted herewith
101.SCH	XBRL Schema Document*	Submitted herewith
101.CAL	XBRL Calculation Linkbase Document*	Submitted herewith
101.DEF	XBRL Definition Linkbase Document*	Submitted herewith
101.LAB	XBRL Label Linkbase Document*	Submitted herewith
101.PRE	XBRL Presentation Linkbase Document*	Submitted herewith

\* Exhibit 101 to this report consists of documents formatted in XBRL (Extensible Business Reporting Language). The financial information contained in the XBRL – related documents is “unaudited” or “unreviewed”.



SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ESCO TECHNOLOGIES INC.

/s/ Gary E. Muenster

Gary E. Muenster

Executive Vice President and Chief Financial Officer

(As duly authorized officer and principal accounting and financial officer of the registrant)

Dated: May 9, 2018

CERTIFICATION

I, Victor L. Richey, certify that:

1. I have reviewed this quarterly report on Form 10-Q of ESCO Technologies Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 9, 2018

/s/ Victor L. Richey

Victor L. Richey

Chairman, Chief Executive Officer and President

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## CERTIFICATION

I, Gary E. Muenster, certify that:

1. I have reviewed this quarterly report on Form 10-Q of ESCO Technologies Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 9, 2018

/s/ Gary E. Muenster

Gary E. Muenster

Executive Vice President and Chief Financial Officer

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CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report of ESCO Technologies Inc. (the "Company") on Form 10-Q for the period ended March 31, 2018 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), we, Victor L. Richey, Chairman, Chief Executive Officer and President of the Company, and Gary E. Muenster, Executive Vice President and Chief Financial Officer of the Company, certify, to the best of our knowledge, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: May 9, 2018

/s/ Victor L. Richey

Victor L. Richey  
Chairman, Chief Executive Officer and President  
ESCO Technologies Inc.

/s/ Gary E. Muenster

Gary E. Muenster  
Executive Vice President and Chief Financial Officer  
ESCO Technologies Inc.

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