Form 10-Q
(Mark One)
(X) Quarterly Report Pursuant to Section 13 or 15(d) of the Securities

Exchange Act of 1934 For the quarterly period ended December 31, 1998
or
( ) Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the transition period from $\qquad$ to $\qquad$
Commission file number 1-10596

## ESCO ELECTRONICS CORPORATION

(Exact name of registrant as specified in its charter)

Missouri 43-1554045
(State or other jurisdiction of (I.R.S. Employer incorporation or organization) Identification No.)

8888 Ladue Road, Suite 200
63124-2090
St. Louis, Missouri (Zip Code)
(Address of principal executive offices)

Registrant's telephone number, including area code: (314) 213-7200

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.
Yes $X$ No
Number of common stock trust receipts outstanding at January 31, 1999: 12,273,963 receipts.

PART I. FINANCIAL INFORMATION
Item 1. Financial Statements

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ESCO ELECTRONICS CORPORATION AND SUBSIDIARIES
                                    Condensed Consolidated Statements of Operations
                                    (Unaudited)
(Dollars in thousands, except per share amounts)
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See accompanying notes to condensed consolidated financial statements.

## ESCO ELECTRONICS CORPORATION AND SUBSIDIARIES <br> Condensed Consolidated Balance Sheets <br> (Dollars in thousands)



Liabilities and Shareholders' Equity
Current liabilities:
Short-term borrowings and current
Maturities of long-term debt
\$ 46,500 30,111
Accounts payable
Advance payments on long-term contracts,
less costs incurred of $\$ 42,212$ and
\$5,046, respectively 17,135 11,442
Accrued expenses and other current
liabilities

Other liabilities
Long-term debt


Common stock, par value $\$ .01$ per share, Authorized 50,000,000 shares; issued $12,676,346$ and $12,641,664$ shares,
respectively

127

126
Additional paid-in capital
Retained earnings since elimination of deficit at September 30, 1993
Cumulative foreign currency translation adjustments

Minimum pension liability

Less treasury stock, at cost; 409,025
and 234,025 common shares, respectively Total shareholders' equity

201,114 200,913
201,114 200,913

480

$(2,260) \quad 5(2,260)$

See accompanying notes to condensed consolidated financial statements.

ESCO ELECTRONICS CORPORATION AND SUBSIDIARIES Condensed Consolidated Statements of Cash Flows
(Unaudited)
(Dollars in thousands)


See accompanying notes to condensed consolidated financial statements.

ESCO ELECTRONICS CORPORATION AND SUBSIDIARIES
Notes to Condensed Consolidated Financial Statements (Unaudited)

1. Basis of Presentation

The accompanying condensed consolidated financial statements, in the opinion
of management, include all adjustments, consisting only of normal recurring accruals, necessary for a fair presentation of the results for the interim periods presented. The condensed consolidated financial statements are presented in accordance with the requirements of Form 10-Q and consequently do not include all the disclosures required by generally accepted accounting principles. For further information refer to the consolidates thereto included in the Company's Annual Report on Form 10-K for the year ended September 30, 1998. Certain prior year amounts have been reclassified to conform with the fiscal 1999 presentation.

The results for the three month period ended December 31, 1998 are not necessarily indicative of the results for the entire 1999 fiscal year.

## 2. Earnings Per Share

The net loss per share for the first quarter of fiscal 1999, for both basic and diluted loss per share, is calculated using the weighted average number of common shares outstanding during the period. Basic earnings per share, before accounting change, is calculated using the weighted average number of common shares outstanding during the period. Diluted earnings per share is calculated using the weighted average number of common shares outstanding during the period plus shares issuable upon the assumed exercised of dilutive common share options and performance shares by using the treasury stock method. The number of shares used in the calculation of earnings (loss) per share for each period presented is as follows (in thousands):

Three Months Ended

| 1998 | 1997 |  |
| :---: | :---: | :---: |
| 12,310 |  | 11,818 |
| 312 | 764 |  |
| 12,622 |  | 12,582 |

Options to purchase 298,000 shares of common stock at prices ranging from $\$ 10.00-\$ 19.22$ per share and options to purchase 22,750 shares of common stock at $\$ 18.00$ were outstanding during the three month periods ended December 31, 1998 and December 31, 1997, respectively, but were not included in the respective computations of diluted EPS because the options' exercise price was greater than the average market price of the common shares. These options expire in 2007 and 2008. Approximately 166,000 and 167,000 performance shares were outstanding but unearned at December 31, 1998, and 1997, respectively, and therefore, were not included in the respective computations of diluted EPS. The unearned performance shares expire in 2001.

## 3. Inventories

Inventories consist of the following (dollars in thousands):

| $\begin{aligned} & \text { December } 31, \\ & 1998 \end{aligned}$ | September 30 |
| :---: | :---: |
| \$ 11, 024 | 9,491 |
| 32,686 | 54,754 |
| 16,924 | 17,334 |
| \$ 60,634 | 81,579 |

Under the contractual arrangements by which progress payments are received,
the U.S. Government has a security interest in the inventories associated with specific contracts. Inventories are net of progress payment receipts of $\$ 16.5$ million and $\$ 14$ million at December 31, 1998 and September 30, 1998, respectively.

## 4. Change in Accounting Principle

In April 1998, the American Institute of Certified Public Accountants (AICPA) issued Statement of Position (SOP) 98-5, "Reporting on the Costs of Start-up Activities". This SOP is applicable to all non-governmental entities and provides guidance on accounting for start-up activities, including pre-contract start-up costs and organization costs. SOP 98-5 broadly defines
start-up costs as those one-time activities related to opening a new
facility, introducing a new product or service, conducting business in a new territory, conducting business with a new class of customer or beneficiary, initiating a new process in an existing facility, or commencing some new operation. Start-up activities also include activities related to organizing a new entity, commonly referred to as organization costs.

The Company had previously accounted for these costs under the existing guidance provided by SOP 81-1, "Accounting for Performance of Constructiontype Contracts." Under SOP 81-1, costs incurred for a specific anticipated contract were capitalized if those costs could be directly associated with the specific anticipated contract, and if their recoverability from that contract was probable. SOP 98-5 amends SOP 81-1 by requiring precontract, start-up and organization costs to be expensed as incurred.

The Company is required to adopt this change in accounting principle no later than the first quarter of fiscal year 2000. The Company decided to adopt the provisions of SOP 98-5 in the first quarter of fiscal year 1999 ended December 31, 1998. This change in accounting principle resulted in a non-cash, after-tax charge of approximately $\$ 25$ million, and was recognized as a cumulative effect of an accounting change.

The after-tax charge related to precontract start-up, and organization costs incurred in anticipation of specific future contract awards which were based on specific customer-identified requirements. The after-tax charge is comprised of the following programs: the Tunner 60k aircraft cargo loader at SEI (\$17.2 million); the Quiktrak automatic vehicle location system at the Comtrak division of SEI (\$2 million); the advanced video surveillance system (Securvision) at Comtrak (\$2 million); the Seawolf (U.S.Navy attack submatine and manifold ship set program at Vacco Industries (\$1.9 million); and other minor programs which aggregate $\$ 1.9$ million.

The impact of adopting SOP 98-5 on the results of operations for first quarter ended December 31, 1998 was an increase to net earnings of approximately $\$ .5$ million, or $\$ .04$ per share. The favorable impact noted is primarily the net result of the absence of amortization expense related to the previously capitalized start-up costs, net of additional costs expensed. The after tax charge of adopting SOP 98-5 amounted to $\$ 25.0$ million, or $\$ 2.03$ per basic and diluted share.

## 5. Comprehensive Income (Loss)

Effective October 1, 1998, the Company adopted Statement of Financial Accounting Standards (SFAS) No. 130, "Reporting Comprehensive Income". SFAS No. 130 requires the Company to disclose all non-owner changes included in equity but not included in net earnings (loss) in a financial statement that is displayed with the same prominence as other financial statements. Prior year amounts have been conformed to the current year presentation.

Comprehensive loss for the three month period ended December 31, 1998 was $\$ 23.5$ million. Comprehensive income for the three month period ended December 31, 1997 was $\$ 2.4$ million. The Company's comprehensive income and loss is impacted only by foreign currency translation adjustments, net of tax.

Item 2. Management's Discussion and Analysis of Results of Operations and Financial Condition

Results of Operations - Three months ended December 31, 1998 compared with three months ended December 31, 1997.

Net sales of $\$ 88.2$ million for the first quarter of fiscal 1999 increased $\$ 10.1$ million (13\%) from net sales of $\$ 78.1$ million for the first quarter of fiscal 1998. The sales increase in the current quarter is the result of an increase in defense sales at Systems \& Electronics Inc. (SEI); increased commercial sales as a result of the fiscal 1998 acquisitions of PTI Advanced Filtration (PTA) and Euroshield; and higher sales at Distribution Control Systems, Inc. (DCSI) related to the PREPA contract.

Commercial sales were $\$ 52.2$ million (59.2\%) and defense sales were $\$ 36.0$ million (40.8\%) for the first quarter of fiscal 1999, compared with commercial and defense sales of $\$ 46.7$ million (59.8\%) and $\$ 31.4$ million (40.2\%), respectively, in the first quarter of fiscal 1998.

Order backlog increased $\$ 38.9$ million ( $13.3 \%$ ) to $\$ 331.6$ million at December 31, 1998, from $\$ 292.7$ million at September 30, 1998. During the fiscal 1999 first quarter, new orders aggregating $\$ 127.1$ million were received, compared with $\$ 88.8$ million ( $43.1 \%$ increase) in the first quarter of fiscal 1998. The most significant orders in the current period were for filtration/fluid flow products, M1000 Tank Transporters and

The gross profit margin was $26.0 \%$ in the first quarter of fiscal 1999 and $28.2 \%$ in the first quarter of fiscal 1998. The gross margin decreased in the first quarter of fiscal 1999 due to lower margins in the defense segment, primarily at SEI. The gross profit margin was also lower due to the impact of Hurricane Georges on Filtertek's Puerto Rican operation, and a general slowdown experienced in some industrial markets.

Selling, general and administrative (SG\&A) expenses for the first quarter of fiscal 1999 were $\$ 17.2$ million, or $19.5 \%$ of net sales, compared with $\$ 15.5$ million, or $19.9 \%$ of net sales, for the same period a year ago. The percentage decrease is the result of the higher sales level in fiscal 1999. The increase in SG\&A spending is primarily related to the fiscal 1998 acquisition of PTA and Euroshield being included in the fiscal 1999 results.

Interest expense was \$1.7 million in the first quarter of fiscal 1999 consistent with the $\$ 1.7$ million in fiscal 1998.

Other costs and expenses, net, were $\$ 1.6$ million in the first quarter of fiscal 1999, compared with the $\$ 1.1$ million in the same period of fiscal 1998. The increase in fiscal 1999 reflects additional goodwill amortization associated with the acquisitions of PTA and Euroshield, and increases in other miscellaneous charges.

The effective income tax rate in the first quarter of fiscal 1999 was $35.0 \%$ compared to $30.1 \%$ in the first quarter of fiscal 1998. The effective tax rate in the fiscal 1998 first quarter was favorably impacted by the earnings contributed by the Company's Puerto Rican operations, and refunds received relating to state and local taxes. Management estimates the annual effective tax rate for fiscal 1999 to be approximately 35\%.

Financial Condition

Working capital decreased to $\$ 28.7$ million at December 31, 1998 from $\$ 60.3$ million at September 30, 1998, primarily due to the inventory adjustments related to the change in accounting principle noted above (SOP 98-5). During the first three months of fiscal 1999: accounts receivable increased by $\$ 2.8$ million as a result of the timing of sales and collections throughout the period; costs and estimated earnings on long-term contracts and inventories decreased in the aggregate by $\$ 26.5$ million primarily due to the adoption of SOP 98-5, partially offset by increased production requirements to satisfy the additional sales requirements expected over the balance of fiscal 1999; and accounts payable and accrued expenses decreased by $\$ 12.1$ million due to the timing of payments.

Net cash used by operating activities was $\$ 10.3$ million in the first three months of fiscal 1999 compared to $\$ 13.8$ million in the same period of fiscal 1998. The fiscal 1999 cash usage was primarily due to the inventory requirements and vendor payments discussed in the previous paragraph.

Cash flow from operations and borrowings under the bank credit facility are expected to provide adequate resources to meet the Company's capital requirements and operational needs for the foreseeable future.

The Company's primary market risk exposure is its debt. All of the Company's debt is priced at a percentage over LIBOR. The Company has reduced this risk through a rate swap agreement that provides a cap on LIBOR of $7 \%$ on $\$ 40$ million of the long-term debt through September 30, 1999. The Company does not have significant risk or exposure to fluctuations in foreign currencies, which are hedged in part through the purchase of forward currency contracts.

Capital expenditures were $\$ 1.7$ million in the first three months of fiscal 1999 compared with $\$ 3.7$ million in the comparable period of fiscal 1998. Major expenditures in the current period included manufacturing equipment at Filtertek and PTI.

The Year 2000 Issue

The Year 2000 ("Y2K") issue refers to the inability of a date-sensitive computer program to recognize a two-digit date field designated as "00" as the year 2000. Mistaking "00" for 1900 could result in a system
failure or miscalculations causing disruptions to operations, including manufacturing, a temporary inability to process transactions, send invoices, or engage in other normal business activities. This is a significant issue for most, if not all, companies with far reaching implications, some of which cannot be anticipated or predicted with any degree of certainty.

## State of Readiness

The Company has designated a corporate Y2K coordination team comprised of various senior management members. Each operating unit has identified a Y2K coordinator responsible for planning and monitoring their Y2K program and reporting on a regular basis to the corporate team. The Company continues to assess the magnitude of its Y 2 K issue and has already determined that it may be required to modify or replace certain portions of its software and hardware so that its computer systems including information technology and non-information technology will be able to function properly beyond December 31, 1999. This may require replacement, reprogramming or other remedial action. The Company is also communicating with its suppliers and customers to determine the extent of the Company's vulnerability to the failure of third parties to remediate their own Y2K issue. In conjunction with this assessment, the Company is finalizing its action plans to address the Y 2 K issue, including contingencies to address unforeseen problems. The Company plans to use both internal and external resources to complete Y2K reprogramming, software replacement and testing.

## Costs To Address The Y2K Issue

Preliminary plans anticipate completion of the Y2K remedial work by September 30, 1999. To date, the Company has incurred approximately $\$ 2.75$ million related to the Y2K remedial work. The total cost of the Y2K remedial work is estimated to be less than $\$ 5$ million and will be expensed as incurred over the next 9 months. The expected costs of the project and the date on which the Company plans to complete the Y2K remediation work are based on management's best estimates, which were derived from numerous assumptions about future events, including the availability of certain resources, third-party modifications plans, and other factors. However, there can be no guarantees that these estimates will be achieved and actual results could differ materially from those plans. Specific factors that may cause material differences include, but are not limited to, the availability and cost of personnel trained in this area and the ability to identify and correct all relevant computer codes.

## Risk Analysis

Like most large business entities, the Company is dependent upon its own internal technology and relies upon timely performance by its business partners. The Company's Y2K program is designed to identify and minimize its Y2K risk and includes significant testing and refinement of its internal systems to ensure, to the extent feasible, all systems will function before and after the Year 2000. The Company is continually updating its understanding of the Y2K risks posed to its business partners based on information obtained through surveys and interviews. This review will continue throughout calendar year 1999.

## Contingency Plans

Following its risk analysis as described above, the Company's Y2K program includes a contingency planning phase in which appropriate plans are currently being made to attempt to minimize disruption to the Company's operations in the event of a Y2K failure. The Company is formulating plans to handle a variety of failure scenarios, including failures of its internal systems, as well as failures of significant business partners. The level of planning required is a function of the risks ascertained through the Company's investigating efforts. The Company anticipated contingency planning across the enterprise will be completed by the end of calendar year 1999.

While no assurances can be given, because of the Company's extensive efforts to formulate and carry-out an effective Y2K program, the Company believes its program will be completed on a timely basis and should effectively minimize disruption to the Company's operations due to the Year 2000 issue.

Statements in this report that are not strictly historical are "forward looking" statements within the meaning of the safe harbor provisions of the federal securities laws. Investors are cautioned that such statements are only predictions, and speak only as of the date of this report. Actual results may differ due to risks and uncertainties which are described in the Company's Form 10-K for fiscal year 1998, on page 39 of the 1998 Annual Report to Shareholders and in "The Year 2000 Issue" section above.

Item 3. Quantitive and Qualitative Disclosures About Market Risk.
See discussion at "Item 2. Management's Discussion and Analysis of Results of Operations and Financial Condition".

PART II OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K.
a) Exhibits. NONE
b) Reports on Form 8-K. There were no reports on Form 8-K filed during the quarter ended December 31, 1998.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ESCO ELECTRONICS CORPORATION
/s/Philip M. Ford
Philip M. Ford Senior Vice President and Chief Financial Officer (as duly authorized officer and principal financial officer of the registrant)

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3-MOS
    SEP-30-1999
        DEC-31-1998
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116, 802
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                                    127
                                    0
199, 071
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            82,520
            1, 732
        1,610
            2,331
            816
            0
                0
                0
                \((25,009)\)
            \((23,494)\)
            (1.91)
            (1.91)
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THIS NUMBER DOES NOT INCLUDE \$21.4 MILLION OF COSTS AND ESTIMATED EARNINGS ON LONG-TERM CONTRACTS.

